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**Sequence Dependent Routing or Scheduling to  
Minimize the Number of Missed Deadlines**

by  
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## **ABSTRACT**

In this paper the following sequencing problem arising in production scheduling and in vehicle routing is examined. In the first case, a single processor is considered. There are  $n$  jobs  $j$  with deadlines  $d_j$  and processing times  $t_{ij}$ , if job  $j$  is executed immediately after job  $i$ . The objective is to minimize the number of jobs completed after their deadline. The problem can also be viewed in a vehicle routing context where  $t_{ij}$  represents the travel time from customer  $i$  to customer  $j$ . This problem is NP-hard, but a class of solvable cases can be characterized. An integer linear programming formulation is proposed, and the problem is solved by means of a specialized enumerative algorithm. Computational results are presented for problems involving up to 100 jobs.

**Keywords:** scheduling, sequencing, vehicle routing, deadlines.

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## **RÉSUMÉ**

On considère dans cet article un problème d'ordonnancement se posant en production et en distribution. Dans le premier cas, on considère  $n$  tâches sur une machine. Plus précisément, chaque tâche  $j$  possède une échéance  $d_j$ , et la tâche  $j$  requiert un temps d'exécution  $t_{ij}$  si elle est exécutée immédiatement après la tâche  $i$ . L'objectif consiste à minimiser le nombre de tâches complétées après leur échéance. On peut aussi concevoir ce problème comme un problème de tournées de véhicules, où  $t_{ij}$  correspond au temps de déplacement du client  $i$  au client  $j$ . Le problème est NP-difficile, mais on peut néanmoins caractériser une classe de problèmes résolubles en temps polynomial. On formule le problème comme un programme linéaire en nombres entiers que l'on résout à l'aide d'un algorithme énumératif spécialisé. On présente des résultats numériques pour des problèmes comportant jusqu'à 100 tâches.

**Mots-clés:** ordonnancement, problèmes de tournées de véhicules, échéances.

## 1. Introduction

In this paper, we consider a sequencing problem arising in scheduling and in vehicle routing. Consider the production scheduling first: there is a single processor, and  $n$  jobs. Each job  $j$  has a deadline  $d_j$  and a processing time  $t_{ij}$ , if it is executed immediately after job  $i$ ; if job  $j$  is executed first, its processing time is  $t_{oj}$ . Throughout this paper, we assume processing times satisfy the triangle inequality. The objective is to minimize the number of late jobs, i.e., jobs completed after their deadline. This problem occurs naturally in production scheduling applications with a combination of sequence independent processing times and sequence dependent set-up times. It can also be viewed in a vehicle routing context. Here, job  $j$  corresponds to a delivery made to customer  $j$ , and  $t_{ij}$  is the travel time from  $i$  to  $j$ . All deliveries must be made by the same uncapacitated vehicle.

The objective of minimizing the number of late jobs is encountered in several practical applications. In advanced manufacturing systems run on just-in-time principles, it is important to minimize the number of idle machines and thus the number of machines to which deliveries by an automated guided vehicle occur after they have finished processing the current part. Examples in vehicle routing contexts include express pizza delivery systems, particularly in the case of companies competing on service differentiation rather than on cost minimization – see Hart and Delfino (1986).

The problem can be viewed as a generalization of the scheduling problem originally treated by Moore (1968), in which processing times are sequence independent and the same objective is minimized. Kise, Ibaraki and Mine (1978) have treated

an extension in which deadlines  $d_j$  are replaced by time windows  $[a_j, b_j]$ . Similar problems involving sequence dependent processing times, but a different objective, have also been studied. The simplest one consists of minimizing the makespan, i.e., the finishing time of the last job (Bratley, Florian and Robillard, 1971).

A related problem is the selective traveling salesman problem (STSP) recently treated by Laporte and Martello (1990). In this problem, each job  $j$  has a profit  $p_j$  and all jobs have a common deadline  $d$ . Again, processing times are sequence dependent. The STSP consists of maximizing the total profit of all jobs completed within time  $d$ .

In addition, there exists an extensive literature on scheduling problems involving independent processing times and time windows. This research is surveyed in several articles, e.g., Sen and Gupta (1984), Gupta and Kyparisis (1987), Cheng and Gupta (1989), and Baker and Scudder (1990). Similarly, research involving the minimization of makespan for (vehicle routing) models with sequence dependent processing times and time windows has been reviewed by Solomon and Desrosiers (1988).

We believe the problem of minimizing the number of late jobs in the presence of sequence dependent processing times and due dates has never been treated in the vehicle routing or machine scheduling literature. For example, the recent exhaustive survey by Lawler, Lenstra, Rinnooy Kan and Schmoys (1989) quotes a number of studies related to sequence independent scheduling problems with this objective, but none for the sequence dependent case. Our objective is to provide an exact algorithm capable for solving realistic size problems.

The remainder of the paper is organized as follows. In Section 2, we show that

the problem is NP-hard and we examine a class of polynomially solvable cases. An integer linear programming formulation is presented in Section 3 and an enumerative algorithm is described in Section 4, followed by computational results in Section 5, and by conclusions in Section 6.

## **2. Complexity and solvable cases**

The problem is NP-hard in the strong sense, as can be seen by transformation of its recognition version from the Hamiltonian path problem (HC), known to be strongly NP-complete (Garey and Johnson, 1979). Given any instance of the HC, relative to a graph  $G = (V, A)$ , with vertex set  $V = \{v_1, \dots, v_n\}$  and arc set  $A = \{(v_i, v_j)\}$ , define an instance of the problem having  $n$  jobs with common deadline  $d_i = n$ ,  $i = 1, \dots, n$ ,  $t_{ij} = 1$  if  $(v_i, v_j) \in A$ ,  $t_{ij} = 2$  if  $(v_i, v_j) \notin A$ . Then  $G$  possesses a Hamiltonian path if and only if the solution to the problem is equal to 0.

Nevertheless, there are some important solvable cases of this problem. For example, consider the model where after a possible permutation, the processing times satisfy  $t_{ij} = t_{ik} + t_{kj}$  for  $i < k < j$  and  $t_{ij} = t_{ji}$  for  $i \neq j$ . In this case, the identity permutation is optimal. This is so because the minimum flow time after completion of job  $i$  is  $\sum_{r=1}^i t_{r-1,r}$ , and switching jobs  $i$  and  $j$  would increase the flow time after job  $j$ . The model has important applications in routing where all customers are located on a line or on a circle. Advanced manufacturing systems often exhibit this kind of structure for their automated guided vehicles system – see Jaikumar and Solomon (1990), and Blazewicz, Eiselt, Finke, Laporte and Weglarz (1991).

Another important solvable case is the so-called *shoreline problem*, a routing structure recently analyzed by Psaraftis, Solomon, Magnanti and Kim (1990). In this problem, the  $n$  points to be visited are located along a continuous line that does not cross itself, and all trips must be made on one side of the line only, as on a shoreline. More formally, the shoreline distance (travel time) structure must satisfy the following conditions for all  $1 \leq i \leq k \leq j \leq n$  :

- (i)  $t_{ii} = 0$ ,
- (ii)  $t_{ij} = t_{ji}$ ,
- (iii)  $t_{ij} \geq t_{ik}$ ,
- (iv)  $t_{ij} \geq t_{kj}$ ,
- (v)  $t_{ij} \leq t_{ik} + t_{kj}$ .

It is possible to check in  $O(n^2)$  time whether any given distance matrix satisfies these conditions. In the absence of release time and deadline constraints, the shoreline problem with makespan objective is polynomially solvable by traversing the points in order from 1 to  $n$ . Consider now the makespan shoreline problem with deadline constraints satisfying "shoreline rules", i.e.,  $i \leq j$  implies that  $d_i \leq d_j$ . The solution to this problem can also be obtained in polynomial time.

Theorem 1. The optimal solution to the shoreline problem with shoreline deadlines for the makespan objective is the identify permutation, if this is feasible.

Proof: Suppose that permutation  $\pi$  is feasible, but that the identity permutation is not. Let  $k^*$  be the index of the first job which is not feasible under the identity permutation, i.e. such that its completion time  $c_{k^*}$  exceeds  $d_{k^*}$ . Let  $r^*$  be the position of  $k^*$  in

$\pi$ ,  $k'$  the last processed job in  $\{1, \dots, k^*\}$  under  $\pi$ , and  $r'$  its position in  $\pi$ . Note that  $r' \geq r^*$ . Consider now the set of jobs  $J = \{\pi(1), \dots, \pi(r')\}$ , where  $\pi(i)$  denotes the job in position  $i$  of  $\pi$ . The identity permutation of these jobs has a completion time no larger than  $c_{\pi(r')}$ . Since  $J$  contains  $\{1, \dots, k^*\}$ , this implies

$$\begin{aligned} c_{k^*} &\leq c_{\pi(r')} & (1) \\ &\leq d_{k'} & (\text{since } \pi \text{ is feasible}) \\ &\leq d_{k^*} & (\text{by the shoreline assumption} \\ & & \text{on due dates}), \end{aligned}$$

which contradicts the assumption that the identity permutation is not feasible. Furthermore, since the identity permutation is optimal for the problem without deadline constraints, if it is feasible with respect to these constraints, it must also be optimal. It follows that if the identity permutation is feasible, it is also optimal.  $\square$

The shoreline problem with makespan objective can therefore be solved in  $O(n)$  time. The following theorem shows that if the objective is to minimize the number of late jobs, the shoreline problem can still be solved in polynomial time.

Theorem 2. There exists an optimal solution to the shoreline problem with shoreline deadlines with the objective of minimizing the number of tardy jobs in which all jobs completed on time are processed “in order”.

Proof: Consider any optimal solution. Let  $J$  be the set of jobs that are processed on time for this solution. Applying Theorem 1 to  $J$  implies that processing these jobs in order meets all deadlines and yields an optimal completion time for these jobs.  $\square$

The optimal schedule can be found by solving the following dynamic program.

Let  $f(j, r)$  be the optimal completion time of job  $j$  if  $r$  jobs are skipped before  $j$ ; if job  $j$  cannot be completed before its deadline then  $f(j, r) = \infty$ . For  $j = 1, \dots, n$  and  $r = 0, \dots, j - 1$ ,

$$f(j, r) = \begin{cases} g(j, r) & \text{if } g(j, r) \leq d_j \\ \infty & \text{otherwise,} \end{cases}$$

where

$$g(j, r) = \min_{j-r-1 \leq i \leq j-1} [t_{ij} + f(i, r - (j - i - 1))] \text{ if } r < j - 1$$

and

$$g(j, j - 1) = t_{oj}.$$

The boundary conditions are:

$$f(n + 1, r) = \min_{n-r \leq i \leq n} \{f(i, r - (n - i))\} \quad (r = 0, \dots, n - 1)$$

$$f(n + 1, n) = 0.$$

Here,  $f(n + 1, r)$  is the optimal completion time of a sequence with  $r$  skipped jobs ( $f(n + 1, r) = \infty$  if there is no feasible sequence with  $r$  skipped jobs). Then  $r^* = \min \{r : 0 \leq r \leq n \text{ and } f(n + 1, r) < \infty\}$  is the minimum number of late jobs. The dynamic program can be solved in  $O(n^3)$  operations. In practice, however, one could use a reaching algorithm (Denardo 1982, p. 16) to accelerate the solution process.

### **3. Formulation**

In order to better focus the problem, we formulate it as an integer linear program as follows. Let  $u_j$  be a feasible finishing time for job  $j$  if it is completed before

its deadline; otherwise,  $u_j$  has no particular meaning and is forced to zero in the solution. Let  $x_{ij}$  be a binary variable equal to 1 if and only if job  $j$  is scheduled immediately after job  $i$ . Note that all jobs need not be scheduled and that  $x_{ij}$  must be interpreted as 0 if  $i = j$ . Job 0 is a dummy job used as the process starting point. Hence  $\sum_{i=0}^n x_{ij} = 1$  if and only if job  $j$  is scheduled. The formulation is then

$$\text{minimize } \sum_{j=1}^n \left( 1 - \sum_{i=0}^n x_{ij} \right)$$

subject to

$$\sum_{k=1}^n x_{jk} \leq \sum_{i=0}^n x_{ij} \leq 1 \quad (j = 1, \dots, n) \quad (2)$$

$$u_j \geq t_{0j} - T(1 - x_{0j}) \quad (j = 1, \dots, n) \quad (3)$$

$$u_j \geq u_i + t_{ij} - T(1 - x_{ij}) \quad (i, j = 1, \dots, n) \quad (4)$$

$$0 \leq u_j \leq d_j \sum_{i=0}^n x_{ij} \quad (j = 1, \dots, n) \quad (5)$$

$$x_{ij} \in \{0, 1\} \quad (i = 0, \dots, n; j = 1, \dots, n), \quad (6)$$

where  $T$  is an arbitrarily large number.

In this formulation, constraints (2) ensure that job  $j$  can have a successor only if it has a predecessor, and that the number of jobs immediately preceding or immediately following job  $j$  cannot exceed 1. Constraints (3) and (4) imply that if job  $j$  immediately follows job  $i$ , then  $u_j \geq u_i + t_{ij}$ . Constraints (4) also prevent the formation of "subtours", i.e. job sequences of the form  $(j_1, \dots, j_s, j_1)$  (see Solomon and Desrosiers, 1988). Moreover, as in Desrochers and Laporte (1991), applying a lifting process to constraints (4) yields the stronger constraints:

$$u_j \geq u_i + t_{ij} - T(1 - x_{ij}) + (T - t_{ij} - t_{ji})x_{ji} \quad (i, j = 1, \dots, n). \quad (4')$$

Constraints (4') are valid since setting  $x_{ij} = 1$  implies  $x_{ji} = 0$  and  $u_j \geq u_i + t_{ij}$ ; similarly, setting  $x_{ji} = 1$  implies  $x_{ij} = 0$  and  $u_i \leq u_j + t_{ji}$ ; when  $x_{ij} = x_{ji} = 0$ , constraints (4') are ineffective. Constraints (5) mean that if job  $j$  is scheduled, its finishing time cannot exceed its deadline.

The value of this model is mostly descriptive since the problem under consideration is comparable to a TSP with time windows for which similar formulations are not easily amenable to exact solution by means of existing integer programming methodology. In the following section, we describe a specialized algorithm for the problem.

#### **4. Enumerative algorithm**

We now present a depth-first branch-and-bound procedure for the problem. The algorithm gradually extends a feasible sequence of jobs  $(j_1, j_2, \dots, j_\ell)$  until no more jobs can be added, or the current solution is dominated. Lower bounds on the value of the optimum are computed at each node, applying a procedure due to Hodgson and described in Moore (1970). Moreover, using an argument presented in Fischetti and Toth (1988), we apply a dominance test to fathom some nodes of the search tree.

We first describe Hodgson's procedure. Given a process starting at time  $c$ , a subset  $R$  of jobs with deadline vector  $(d_j)$  and processing time vector  $(t_j)$ , compute  $m$ , the minimum number of missed deadlines. An optimal solution to this problem is obtained by executing the following operations.

### PROCEDURE HODGSON ( $c, R, (d_j), (t_j), m$ )

Step 1. Set  $m := 0$

Step 2. Consider in turn all jobs  $j \in R$ , in non-decreasing order of deadline; schedule job  $j$  and set  $c := c + t_j$ ; if  $c > d_j$ , identify from the set  $S$  all scheduled jobs a job  $j^*$  satisfying  $t_{j^*} = \max_{j \in S} \{t_j\}$ , set  $c := c - t_{j^*}$ ,  $m := m + 1$ , and remove  $j^*$  from  $S$ .  $\square$

In order to describe the main algorithm, the following notation will be required:

$J = \{1, \dots, n\}$ : the set of all jobs, given in a non-decreasing order of deadlines;

$z^*$ : the value of the best known solution.

For every node  $h$  of the search tree, define:

$\underline{z}_h$ : a lower bound on  $z^*$ ;

$\overline{z}_h$ : an upper bound on  $z^*$ ;

$\ell_h$ : the last job in the sequence of scheduled jobs;

$c_h$ : the completion time of the last job  $\ell_h$ ;

$S_h$ : the set of scheduled jobs;

$R_h$ : the set of "reachable jobs", i.e. all jobs that can feasibly be scheduled immediately after  $\ell_h$ .

The algorithm is then:

### ALGORITHM DEADLINES

Step 0. (Initialization). Set  $\ell_0 := 0$ ,  $c_0 := 0$ ,  $S_0 := \emptyset$ ,  $z^* := n$ , the best solution is empty. Insert node 0 in a stack.

Step 1. (Termination check). If the stack is empty, print the optimal solution and stop. Otherwise, remove from the stack the last created node. Let  $h$  be this node.

Step 2. (Lower bound computation). Set  $R_h := \{j \in J \setminus S_h : c_h + t_{\ell_h j} \leq d_j\}$ . If  $R_h = \emptyset$ , go to Step 1. Otherwise, for all  $j \in R_h$ , compute  $t_j = \min_{i \in \{\ell_h\} \cup R_h} \{t_{ij}\}$ . Compute  $\Delta := \min_{j \in R_h} \{t_{\ell_h j} - t_j\}$ . For all  $j \in R_h$ , set  $\bar{d}_j := d_j - \Delta$ . Perform PROCEDURE HODGSON  $(c_h, R_h, (\bar{d}_j), (t_j), m_h)$  and set  $\underline{z}_h := m_h + (n - |S_h| - |R_h|)$ . If  $\underline{z}_h \geq z^*$ , go to Step 1.

Step 3. (Updated incumbent). Consider the sequence of scheduled jobs provided by HODGSON in Step 2, and compute the number  $m'_h$  of missed deadlines obtained by using the original processing times  $t_{ij}$ . This provides a feasible solution with cost  $\bar{z}_h = m'_h + (n - |S_h| - |R_h|)$ . If  $\bar{z}_h < z^*$ , set  $z^* := \bar{z}_h$  and update the best solution. If  $\underline{z}_h = \bar{z}_h$ , go to Step 1.

Step 4. (Fathoming procedure). If  $|S_h| \geq 3$ , check whether a smaller value of  $c_h$  can be obtained by successively attempting to move the job preceding  $\ell_h$  in all possible positions while maintaining feasibility. As soon as it is discovered that a move decreases  $c_h$ , go to Step 1.

Step 5. (Node creation). Create a new node  $h_j$  for every  $j \in R_h$  by inserting  $j$  after  $\ell_h$ . In each case, set  $\ell_{h_j} := j$ ,  $c_{h_j} := c_h + t_{\ell_h j}$  and  $S_{h_j} := S_h \cup \{j\}$ . Insert these nodes in the stack and go to Step 1.  $\square$

Here, two remarks are in order. First, in Step 2,  $t_j$  represents the minimum time to reach any of the jobs of  $R_h$ . But since one of these jobs must be executed immediately after  $\ell_h$ ,  $\Delta$  additional time units will be required, and it is therefore

valid to reduce all deadlines by  $\Delta$  in HODGSON. Secondly, in Step 4, node  $h$  can be fathomed if there exists a permutation of the current sequence of jobs that leaves the last job unchanged, but yields a shorter completion time  $c_h$ . This is so since the permuted schedules are considered elsewhere in the search tree. This dominance argument was suggested by Fischetti and Toth (1988) in a more general context.

## **5. Computational results**

The algorithm was tested on a large number of instances. These were derived from benchmark problems proposed by Solomon (1987) to compare algorithms for the vehicle routing problems with time windows. We used as processing times the interpoint distances of these problems, and as deadlines, the upper limit of the time windows. These problems exhibit three basic types of distance structures, all satisfying in the triangle inequality: (i) random distribution of points in the plane; (ii) clustered points, and (iii) a combination of these two features. We used 6 random problems (R101, R105, R109 – R112), 5 clustered problems (C101, C105, C107–C109), and 5 random clustered problems (RC101, RC105–RC108). For each data set we used the first  $n$  points, and for each value of  $n$ , ten versions of the problem were obtained by multiplying the deadlines by a factor  $\alpha = 0.1, 0.2, \dots, 1$ , so as to create a large number of problems ranging from highly constrained and loosely constrained instances. All problems were solved on a Sun Sparc Workstation 1 (12.5 Mips, 1.2 Mflops). Computational results are reported in Table 1. The column headings as they appear from left to right are as follows:

$n$ : number of jobs;

$\alpha$ : deadline coefficient;

$UB$ : objective value of the first feasible solution encountered in the search tree;

$LB$ : lower bound on  $z^*$  computed at the root of the search tree;

$z^*$ : the optimum;

NODES: number of nodes in the search tree;

TIME: CPU time in seconds.

All results are average values over the number of basic problems (5 or 6) solved for each combination of  $n$  and  $\alpha$  within a time frame of 1000 seconds per problem. When not all instances could be solved to completion, the number of "successful" problems is shown in brackets in the TIME column.

The results indicate that depending on the type of problem considered and on the value of  $\alpha$ , the proposed algorithm can solve relatively large problems with up to  $n = 100$ . This is larger than the size of problems solved optimally when a makespan objective is considered. Random and clustered problems exhibit totally opposite behaviors. In the random case, interpoint distances tend to be larger on the average than in the case of clustered problems. As a result, when  $\alpha$  is small, the number of feasible solutions is limited, resulting in a small search tree. In the case of clustered problems, the combination of problems with small  $t_{ij}$ 's and a large value of  $\alpha$  produces problems for which all or almost all jobs can be scheduled. Since the optimum is small, it is discovered at a low level of the search tree. As  $\alpha$  decreases,  $z^*$  increases and a more extensive search becomes necessary. Random-clustered problems are easier than random problems, but these two classes exhibit basically the same behavior.

Table 1. Summary of computational results

|     |          | RANDOM PROBLEMS (6) |      |       |           |          | CLUSTERED PROBLEMS (5) |     |       |       |        | RANDOM-CLUSTERED PROBLEMS (5) |      |       |           |          |
|-----|----------|---------------------|------|-------|-----------|----------|------------------------|-----|-------|-------|--------|-------------------------------|------|-------|-----------|----------|
| $n$ | $\alpha$ | UB                  | LB   | $z^*$ | NODES     | TIME     | UB                     | LB  | $z^*$ | NODES | TIME   | UB                            | LB   | $z^*$ | NODES     | TIME     |
| 20  | 1        | 10                  | 2.5  | 6.5   | 133089    | 332.5(2) | 0                      | 0   | 0     | 1     | 0.01   |                               |      |       |           |          |
|     | .9       | 9.3                 | 3    | 7.3   | 103861    | 262.6(3) | 0                      | 0   | 0     | 1     | 0.01   | 11                            | 0    | 5     | 241400    | 892(1)   |
|     | .8       | 10.8                | 4.2  | 7.8   | 119379    | 305.2(5) | 0                      | 0   | 0     | 1     | 0.01   | 9.5                           | 0    | 5     | 150409    | 400(2)   |
|     | .7       | 11.8                | 5.6  | 9     | 48572     | 115.5    | 0                      | 0   | 0     | 1     | 0.01   | 10.2                          | 0    | 6.2   | 134796    | 381(4)   |
|     | .6       | 12.1                | 7.5  | 10.3  | 12857     | 27.0     | 0                      | 0   | 0     | 1     | 0.01   | 9.6                           | 0    | 7.8   | 41789     | 100      |
|     | .5       | 13.3                | 8.8  | 11.6  | 2988      | 5.6      | 0                      | 0   | 0     | 1     | 0.01   | 12.6                          | 1.4  | 10.4  | 4650      | 11.4     |
|     | .4       | 14.8                | 10.6 | 13    | 703       | 1.0      | 0.5                    | 0   | 0     | 2.5   | 0.03   | 12.8                          | 5.4  | 11    | 764       | 2        |
|     | .3       | 16.1                | 13   | 14.6  | 145       | 0.2      | 2.6                    | 0.2 | 0.2   | 5.4   | 0.04   | 15                            | 12   | 14.2  | 128       | 0.2      |
|     | .2       | 16.8                | 15.3 | 16.5  | 23        | 0.03     | 5                      | 0.7 | 0.7   | 18716 | 154    | 18                            | 18   | 18    | 1         | 0.01     |
|     | .1       | 17.5                | 17.1 | 17.5  | 2         | 0.01     | 7.6                    | 3.2 | 5.6   | 93384 | 290    | 19                            | 19   | 19    | 1         | 0.01     |
| 40  | 1        |                     |      |       |           |          | 3.2                    | 0   | 0     | 11    | 0.6(4) |                               |      |       |           |          |
|     | .9       |                     |      |       |           |          | 4.3                    | 0   | 0     | 12    | 0.7(3) |                               |      |       |           |          |
|     | .8       |                     |      |       |           |          | 6.3                    | 0   | 0     | 22    | 1(3)   | 29                            | 1    | 26    | 225751    | 750(1)   |
|     | .7       | 31                  | 22   | 28    | 269504    | 743(1)   | 7                      | 0   | 0     | 23    | 1(1)   | 30.5                          | 2.5  | 26.5  | 110140    | 370.5(2) |
|     | .6       | 31                  | 23.6 | 28.6  | 170015    | 474(3)   | 11                     | 0   | 0     | 25    | 1(1)   | 28.2                          | 5.6  | 26.2  | 90204     | 315      |
|     | .5       | 32.3                | 25.6 | 29.3  | 130944    | 373      | 12                     | 0   | 0     | 27    | 1(1)   | 29                            | 4.8  | 28.2  | 8609      | 34.8     |
|     | .4       | 32.8                | 27.8 | 30.8  | 14405     | 36.8     |                        |     |       |       |        | 32.4                          | 20.2 | 30.8  | 1273      | 4.2      |
|     | .3       | 34                  | 30.8 | 32.6  | 1485      | 3.3      |                        |     |       |       |        | 33.2                          | 26.8 | 32.6  | 201       | 0.5      |
|     | .2       | 35.6                | 33.6 | 35    | 134       | 0.2      |                        |     |       |       |        | 37.8                          | 37   | 37.8  | 3         | 0.01     |
|     | .1       | 37                  | 33.6 | 37    | 3         | 0.01     |                        |     |       |       |        | 39                            | 39   | 39    | 1         | 0.01     |
| 60  | 1        |                     |      |       |           |          | 17                     | 0   | 0     | 35    | 6.5(1) |                               |      |       |           |          |
|     | .6       |                     |      |       |           |          |                        |     |       |       |        | 50                            | 15   | 47    | 165816    | 783(1)   |
|     | .5       |                     |      |       |           |          |                        |     |       |       |        | 51.3                          | 22   | 48    | 41555     | 192.3(3) |
|     | .4       | 51.6                | 43.6 | 49.3  | 89316     | 324.3(3) |                        |     |       |       |        | 46.8                          | 15   | 47    | 32868     | 176      |
|     | .3       | 52.6                | 43.6 | 51    | 20467     | 68       |                        |     |       |       |        | 48.8                          | 22   | 48    | 1909      | 7.1      |
|     | .2       | 54.6                | 50.1 | 53.8  | 745       | 2        |                        |     |       |       |        | 57.6                          | 28.2 | 45.8  | 12        | 0.03     |
|     | .1       | 56.8                | 50.1 | 56    | 20        | 0.05     |                        |     |       |       |        | 58                            | 38.4 | 48.2  | 1         | 0.01     |
| 80  | .4       |                     |      |       |           |          |                        |     |       |       |        | 68.5                          | 49.2 | 66.2  | 68468     | 355.5(4) |
|     | .3       | 72.4                | 62.4 | 69    | 76753     | 333.2(5) |                        |     |       |       |        | 68.4                          | 58.4 | 68.4  | 5279      | 20.8     |
|     | .2       | 74.6                | 68   | 72.5  | 1917      | 6.9      |                        |     |       |       |        | 76.2                          | 73   | 75    | 77        | 0.2      |
|     | .1       | 76.8                | 74.8 | 76    | 23        | 0.1      |                        |     |       |       |        | 77.6                          | 77   | 77    | 2         | 0.01     |
| 100 | .4       |                     |      |       |           |          |                        |     |       |       |        | 91                            | 71   | 88    | 168394(1) | 868.2    |
|     | .3       | 91                  | 78   | 87    | 116369(2) | 629      |                        |     |       |       |        | 89.6                          | 76.2 | 89.4  | 38925     | 194.2    |
|     | .2       | 92.8                | 84.3 | 90.5  | 18748     | 103.3    |                        |     |       |       |        | 92.4                          | 90.4 | 91.6  | 547       | 2.6      |
|     | .1       | 96.6                | 94.1 | 96    | 31        | 0.1      |                        |     |       |       |        | 97                            | 95.4 | 96    | 17        | 0.05     |

## **6. Conclusion**

The sequencing problem treated in this paper occurs naturally in a variety of manufacturing and distribution contexts. It is NP-hard, but some polynomially solvable cases exist, such as problems exhibiting a shoreline structure. We have developed an enumerative algorithm for the problem. It includes a lower bounding procedure suggested by Hodgson for problems with sequence independent processing times. Instances involving up to 100 jobs have been solved optimally by means of the proposed approach, but not all problems of that size can be solved. The difficulty of the problem is largely contingent upon the structure underlying the processing time matrix: the algorithm works best on random and random-clustered problems with a low value of  $\alpha$ .

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